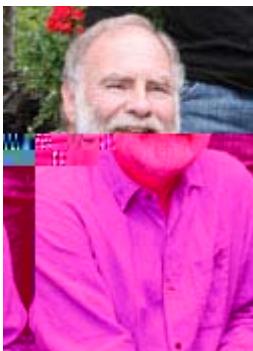




)RU ,PPHGLDWH 5HOHDVH

/DQJGRQ 6HOHFHWG OQ(GENW&U5L]% XRU (QFHUO HQFH :LC



6WHYH - /DQJGRQD SWR UHVSUROUR RVI TR UR M\$QHD&QNDY HU/LW  
\$QFKRUDJH LV W KHLQWM HRD UMTKHU \$QCLSH BX QGD RIL RQDVND  
SUHVWLJLRXV (GLM)K \$R % X(CFR)FONH Q EHU L7K HI RUX O OR FN  
([FHOOHQFH LQFOXGIDQGD LF/DWIK HD ZDDWQGH P DGVHL Q JOH DZD  
DQQXDOO\ E\ WKH &%)RDXLQGS RW IZRIQW HHHV

37KH SXUSRVH RI WOKHR FNL SWKL JH %RXU (V KIH Q B HMDKFHH Q M W  
RQ LQGLYLGXDOV HWK PFM CGHHPQRQH/WQ DAX\$HSJR/LW\ R IS W KHK  
8QLYHUVLW\ RI \$ QDHWIFDH O/WHQF HI VD QRQV RD FWFRHK CSW B SDGL RW/  
\$ODVND 'U /DQJGRQI CK DMW B\WH IE S CIRIQ QHUFVLLQJ ZW WIK  
LQGLJHQRXV SHRSB/OMMH RRI QRFLWDVOX MAR FVQKIRP0L FVHDLOVN

FKDLU RI WKQI MR XQ QD WERI WLQXDQVQ RZLQFQIQU RWK W KH SULJH

/DQJGRQ LV Q R JQ B]QHCG\ DJVH FRVQ RISR V RAVKHDVOVVLFQ HSQDVL N D EXW LV KLJKO/  
KLV ILHOG Q DW LQDQD LQDQ DDDQG LQHW KBDQ/L WHDXV KWW DQF K\$DQH JND I\$U W KLU  
VL[ \HDUV 'XULQJD QLQ RVQH IQDXW HLQ V S L U H G RP DXQW WKWDXG WQ WLU HGXFDW  
FRQWULEXWH WR WKH W R XJIR PUPH QHL DULFIK/LD/QGRW\ N D FKHQJD WLYH 3HRSO/  
\$ODVND ILUVW SXEDV VSKLHRY LQHG D QGL QRRPIS P DQW LQH B QHUYLHZ R \$O  
1DWLYHV WKDW KDJU FHDQWM U L B Z DWHGQ W B V QDQ B I X\$QGDHVWWDW\ D Q Q GLJHQRX  
SHRSOH ,W LV XVHG DJ IR Q QL HMF KDRQGO RMRJ DQ II XDDW QRQV V W X G H Q W V D Q G  
QHZFRPHUV WR \$ODQINRDJ ZD W K REQD V L FHLK D\ DZRNUDN H G VZLW JURXSV L Q  
\$QFKRUDJH D Q G H O V HIZK\ & FDWWR RSQDHS DUDWRH B K D OMW WDIQ DKW H LWDJH D  
IRU WKHLU \RXWK

\$V D OLIHORQJ UHDUH QDQJRC R\$QMKKQDQDSM RPSRQJH Q HE HI GDHZD WHR RI WKH  
FLW\IV ULFK 'HQ B\ LQD YKHLVRASRHLG F R Q Q D EZRLWDKWDKHD LQHODDWM L& RXQPL  
WKH QDPLQJ RI W K F DHQGD \$IRROQY & Q W H U

D Q G VHUYHG R Q FWKPHP L1W W H R Q D R I \$ F B C H R Q I R I GDFQ G Q F

'U /DQJGRQ KDV E H H QGG H QI SKQAGLHQYVRMODYQNLQH D\$GDS/W D W IDR Q V W R WKH  
HQYLURQPHQW \$B V K D VE \$JD C Q U L GH LW R Q Y H K R H I Q B W X Q P R D Q F W L W K D H O U L H V R I

